

February 17, 2020 12-13 CET



# Welcome to the Webinar: Why some Boards can Sleep at Night

We will start at 12.00 CET. Instructions for Webinar:

- This webinar is intended for IDN members only, please respect.
- Participants are all muted of both Video and Audio – if not panelist, pls don't turn it on, due to bandwidth challenges.
  - > For sharing or discussions you will be asked by the host to turn on your audio or video.
- Do engage in polls and in the chatroom – ask questions and share.
  - > Start now, by sharing which country you join from?
- We will present, then Q&A and discuss and in the end share some tips on further reading

INSEAD Directors Network

An INSEAD Global Club of International Board Directors





# Welcome to the Webinar: Why some Boards can Sleep at Night

INSEAD Directors Network

An INSEAD Global Club of International Board Directors

March 3, 2020



# Welcome & Meet your Moderator



Liselotte Engstam, IDP-C,

IDN Board Member,  
Non-Executive Director & Chair  
at Listed & Private Companies



- The purpose of our INSEAD Directors' Network (IDN) webinars is to **regularly keep you updated** with international board and governance topics and to **utilize & connect our network**
- We welcome all INSEAD Alumni chosen to become IDN member to our webinars (for information about IDN and IDP <https://blogs.insead.edu/idpn-globalclub/>)
- The webinar will be recorded, pending quality it will be available at our website, Member resources. *Note we are moving storage and will make more available when done.*
- This presentation is being furnished solely for use by registered participants who has previously identified as a Member of the IDN Network. Further access and distribution is unauthorized.
- All IDN events are held under Chatham house rule, to encourage openness and sharing.
- Today's presentation will be shared in **one presentation section**, followed by a **Q & A and discussion** among webinar participants
- Write your questions, thoughts and insights in your **chat box**, and we will facilitate the discussion. Testing – Let us know which country you join from!
- End of presentation some **recommended links & materials**, as well as highlights about coming webinars

# Agenda

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**Why Some Boards Can Sleep at Night**  
Gerard Forlin QC

2

**Comments and Experience sharing**  
Dominic Nixon, Board Member

3

**Questions to presenters & discussions with IDN webinar participants**  
facilitated by Liselotte Engstam

4

**Summary and next at IDN**  
by Liselotte Engstam



# Meet your Presenters

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## Why Some Boards Can Sleep at Night Gerard Forlin QC Barrister



### Gerard Forlin QC, Barrister

**Gerard Forlin** was educated at Trinity Hall, Cambridge, LSE and UCL. Gerard has been a practicing Barrister and Queen's Counsel for over 35 years, and has worked in more than 60 countries, from the Falkland Islands to Seoul and from Vancouver to Queenstown, New Zealand. He has chambers in London, in Sydney and, until recently, in Singapore.

Gerard has acted for many Global companies, unions and individuals across a plethora of industries covering Corporate Governance. He is an expert on many types of “*Risk*”.

Gerard has also acted in numerous “*disaster*” cases all over the world.

Gerard has authored over 100 articles and books on Corporate Governance, Corruption, Health and Safety and lectures to Boards, Universities and other Institutions all over the world.

Linkedin [www.linkedin.com/in/gerard-forlin-qc-6a272710/](https://www.linkedin.com/in/gerard-forlin-qc-6a272710/)



## **Why some boards can sleep at night.**

### **- Insight sharing by Gerard Forlin**

# Meet your Presenters

2

## Comments and Experience sharing

Diminic Nixon, Board Member



### **Dominic Nixon, Chairman and Board Member, Former PwC FS Leader Asia**

Dominic is the Chairman of the ICAEW City Group in Singapore and of the Tanglin Trust School. He is a board member at INSEAD Directors Network, at the Council of the British Chamber of Commerce in Singapore, at the Financial Services Technical Group of the Institute of Certified Public Accountants of Singapore (ICPAS).

Dominic was the leader of PricewaterhouseCoopers' (PwC) Financial Services Industry Practice in Asia, and a member of the firm's Global Financial Services Leadership Team for over 10 years.

During his career, Dominic has been involved with the provision of a broad range of financial services assurance and advisory services including statutory audits, financial due diligence, accounting advice, internal audit and regulatory advice, to many leading global and regional institutions.

Dominic is a member of the Institute of Chartered Accountants in England and Wales (ICAEW).

Linkedin [www.linkedin.com/in/dominic-nixon-bb580979/](https://www.linkedin.com/in/dominic-nixon-bb580979/)



## Comments & Experience by Dominic Nixon



## Q&A and Discussion



Write questions, thoughts and  
insights in your chat box!



**Gerard Forlin**



**Dominic Nixon**



**Liselotte  
Engstam**

## Summary & Thanks

- ✓ Boards have an extensive responsibility
- ✓ Boards need to implement governance and control mechanisms
- ✓ Boards need to ensure preparation of crisis plans and practice them



### Thanks to presenters

***Gerard Forlin***

[www.linkedin.com/in/gerard-forlin-qc-6a272710/](https://www.linkedin.com/in/gerard-forlin-qc-6a272710/)

***Dominic Nixon***

[www.linkedin.com/in/dominic-nixon-bb580979/](https://www.linkedin.com/in/dominic-nixon-bb580979/)

## Recommended reading

**A look at the top 20 risks 2020 by Protiviti**

<https://www.protiviti.com/US-en/insights/bpro123>

**Global Risk Report 2020 World Economic Forum**

<https://www.weforum.org/agenda/2020/01/top-global-risks-report-climate-change-cyberattacks-economic-political/>

**Risk Governance: Evolution in Best Practices for Boards (GlobalRiskInstitute)**

<https://globalriskinstitute.org/publications/risk-governance-evolution-best-practices-boards/>

**Risk Management and Corporate Governance (OECD)**

<http://www.oecd.org/daf/ca/risk-management-corporate-governance.pdf>

**What boards can do to Prepare for Crises (HBR)**

<https://hbr.org/2019/06/what-boards-can-do-to-prepare-for-crises>

**Building Board-Management Dynamics to withstand a crisis: Addressing the fault lines (McKinsey)**

<https://www.mckinsey.com/~media/mckinsey/business%20functions/risk/our%20insights/building%20board%20management%20dynamics%20to%20withstand%20a%20crisis%20addressing%20the%20fault%20lines/building-board-management-dynamics-to-withstand-a-crisis-addressing-the-fault-lines.ashx>

Recommended books & links can be found at IDPN website, Member Resources;

(<http://blogs.insead.edu/idpn-globalclub/other-insights/>)

## Next at IDN & ICGC

More at IDN Website <https://blogs.insead.edu/idpn-globalclub/events/>

### **IDN Meeting Events – contact IDN Ambassadors**

#### **IDN Webinars -**

“Boards role in needed Talent Transitions” April

“Family Business Boards “ May

“Financial Services in Changing World – Banks” June

“Leading Boards” July

Request suggestions for Speakers & Topics, [IDP.Network@insead.edu](mailto:IDP.Network@insead.edu) or [l.engstam@insead.edu](mailto:l.engstam@insead.edu)

### **IDN Announcements**

Jan 1Q Announcement, coming shortly

Jan 2Q Announcement - IDN Members New Board Positions – Input will be requested

### **ICGC**

IDF Singapore Sustainability, OBS New Date: 26-27 June

Insead Directors Banking Program, April 5

Aspiring Directors, April 27

16-17 October - IDF 10<sup>th</sup> ICGC Anniversary



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## Continue Discussion with IDN contacts

- ✓ Connect with the presenters and your IDN ambassadors on LinkedIn
- ✓ For new IDN Alumni members; (<http://blogs.insead.edu/idpn-globalclub/membership/>)
- ✓ Continue conversation on our closed IDN LinkedIn Group
- ✓ Interested in continuing the discussion – Contact presenters & participants directly
- ✓ Follow & share from LinkedIn INSEAD IDN & Twitter @InseadIDN

Webinar organizer: Liselotte Engstam [l.engstam@insead.edu](mailto:l.engstam@insead.edu)  
[IDP.Network@insead.edu](mailto:IDP.Network@insead.edu)





Alumni Club  
International  
Directors Network

Thank You !